

# Consolidated Financial Results for Third Quarter of FY2016 and Full Year Forecast

# February 3, 2017 NTN Corporation

- This presentation and comments made in this conference or during the following Q&A session include forward-looking statements about future performance and future business strategies, all of which are based on decisions of the management of the Company currently available.
- These statements represent the best judgment of the management of the Company based on the information currently
  available. However, there can be no assurance that future results will meet any expectation, estimate or projection conveyed
  by these statements or comments. Actual results may differ materially from Management projections depending on various
  factors such as changes in product demand, exchange rates and interest rates, and contingent liabilities.

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#### Financial Results for the Third Quarter of FY2016: Key Factors



#### Results of FY2016 Third Quarter (April-December)

- ♦ Net Sales: ¥498.3 billion, decreased by 7.3%, year-on-year (Excluding exchange rates: increase of ¥15.0 billion, increased by 2.8%)
  - •Sales in aftermarket applications decreased due to lower demand in industrial machinery aftermarket applications market, although sales increased in automotive aftermarket applications (Excluding exchange rates: decreased by 2.0%)
  - •Sales in industrial machinery applications decreased for the nine months, although signs of recovery have been seen for the third quarter (October-December)
    - (Excluding exchange rates: decreased by 1.0%)
  - •Sales in automotive applications increased thanks to the last-minute demand in China and strong sales of motorbikes in Asia
    - (Excluding exchange rates: increased by 5.0%)
- ♦ Operating Income:¥24.8 billion, decreased by 32.5%, year-on-year
  - (Excluding exchange rates: decrease of ¥4.0 billion, decreased by 1.2%)
- ♦ Extraordinary Income or Loss: ¥-2.9 billion
  - (increase of ¥2.1 billion in reversal of loss associated with the arbitration award, decrease of ¥3.7 billion in impairment loss, decrease of ¥1.1 billion in loss related to Anti-Monopoly Act, and others)
- ♦ Net Income Attributable to Shareholder (parent company): ¥9.7 billion, increased by 1.3%, year-on-year
- ♦ Free Cash Flow: ¥12.1 billion, increase of ¥9.1 billion, year-on-year

#### Forecast of FY2016 Full Year

♦No change to figures announced previously (Keep an eye on exchange rates, and political and economic trends)

## 1. Consolidated Statements of Operation



(billion yen)

(billion ye						non yen)					
	FY2015		FY2016			Ye	ar on ye	ar			
		3Q	1-3Q	Full year	3Q	3Q 1-3Q Full year		F	FY2016 1-3Q		
		Results	Results	Results	Results	Results	Forecast		2-1		
			1			2		Total	Excl.Forex	Forex	
Net s	sales	176.5	537.3	717.0	171.5	498.3	650.0	- 39.0	15.0	- 54.0	
Opera inco	_	11.9	36.8	47.8	9.0	24.8	30.0	- 11.9	- 0.4	- 11.5	
Operating	g margin	(6.8%)	(6.8%)	(6.7%)	(5.2%)	(5.0%)	(4.6%)	(-1.9%)			
Ordinary	income	11.7	29.7	38.2	10.0	21.5	22.0	- 8.2	3.2	- 11.4	
Extraor incom		- 13.3	- 13.3	- 11.3	- 2.7	- 2.9	- 9.0	10.4	9.6	8.0	
Net in attribut shareh (parent c	able to nolder	- 0.8	9.6	15.0	3.6	9.7	3.0	0.1	7.1	- 6.9	
Exchange	US\$	121.5	121.7	120.2	109.3	106.6	102.6	- 15.1			
rates	EURO	133.0	134.4	132.6	117.8	118.0	114.0	- 16.4			

## 2. Net Sales by Region



(billion yen)

		FY2015			FY2016		Y	ear on yea	r
	3Q	1-3Q	Full year	3Q	1-3Q	Full year	FY2016 1-3Q		
	Results	Results	Results	Results	Results	Forecast		2-1	
		1			2		Total	Excl.Forex	Forex
Japan	47.5	142.2	189.6	49.4	142.1	187.5	- 0.0	- 0.0	-
Americas	51.2	159.4	212.5	47.7	141.1	184.5	- 18.3	2.1	- 20.3
Europe	39.6	124.3	169.0	35.7	110.9	149.0	- 13.4	2.5	- 15.9
Asia & others	38.2	111.5	145.9	38.8	104.2	129.0	- 7.3	10.4	- 17.7
Total	176.5	537.3	717.0	171.5	498.3	650.0	- 39.0	15.0	- 54.0

#### 3. Net Sales and Operating Income by Business Sector



<Net Sales by Business Sector>

(billion yen)

		FY2015		FY2016		
	3Q 1-3Q		Full year	3Q	1-3Q	Full year
	Results	Results	Results	Results	Results	Forecast
		1			2	
Aftermarket	26.7	85.0	113.6	24.6	75.3	101.0
Industrial machinery	25.0	77.8	104.1	24.6	70.7	91.0
Automotive	124.9	374.5	499.3	122.3	352.3	458.0
Total	176.5	537.3	717.0	171.5	498.3	650.0

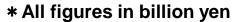
(billion yen)							
Year on year							
FY2016 1-30	2						
2-1							
Total Excl.Forex Forex							
- 1.6	- 8.0						
- 0.5	- 6.6						
- 22.2 17.1 - 39.3							
15.0	- 54.0						
	ear on year FY2016 1-30 2-1 Excl.Forex - 1.6 - 0.5						

< Operating Income by Business Sector >

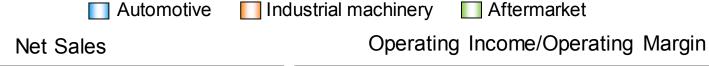
(billion yen)

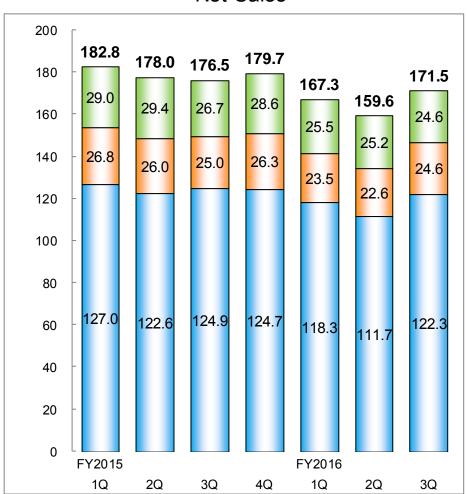
		FY2015		FY2016			
	3Q	1-3Q	Full year	3Q	1-3Q	Full year	
	Results	Results	Results	Results	Results	Forecast	
		1			2		
Aftermarket	4.3	13.8	17.7	3.1	9.8	14.0	
Industrial machinery	1.2	4.8	5.6	0.2	0.5	0.5	
Automotive	6.5	18.2	24.4	5.7	14.5	15.5	
Total	11.9	36.8	47.8	9.0	24.8	30.0	

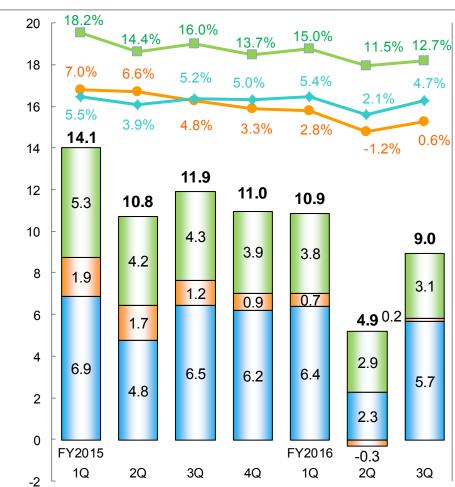
#### 4. Results by Business Sector (Quarterly Trend)







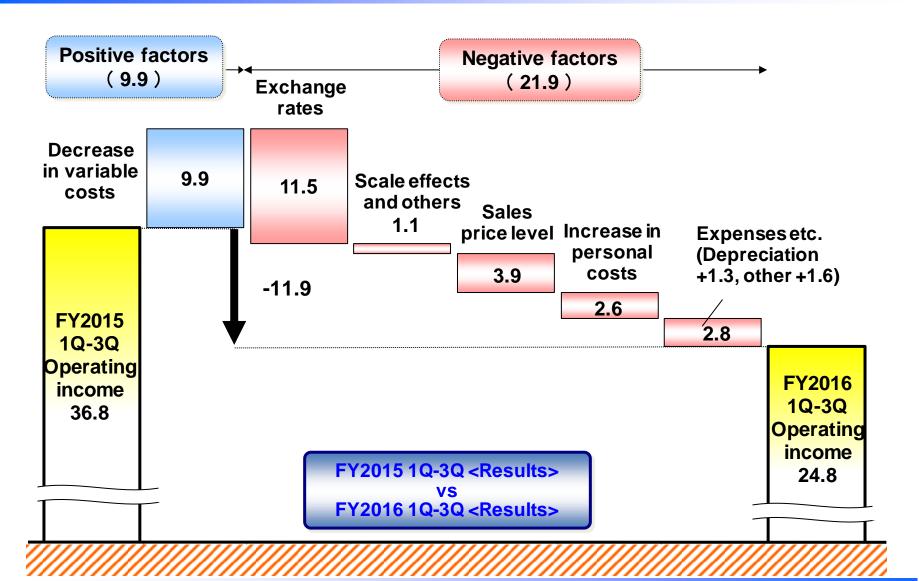




### 5-1. Analysis of Operating Income (FY2016 3Q)

\* All figures in billion yen

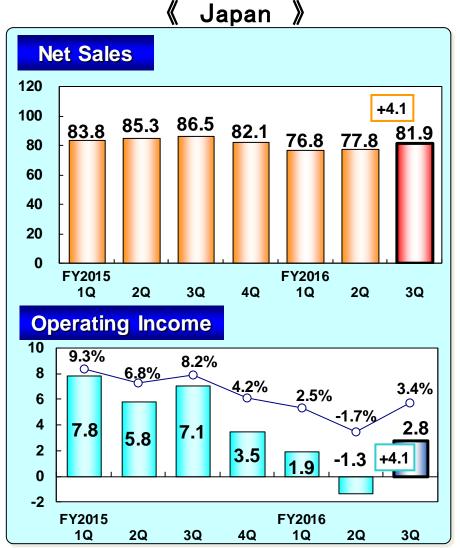


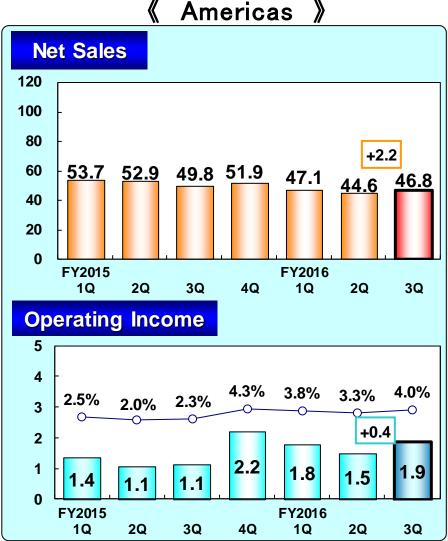


## 6. Net Sales and Operating Income by Region

\* All figures in billion yen



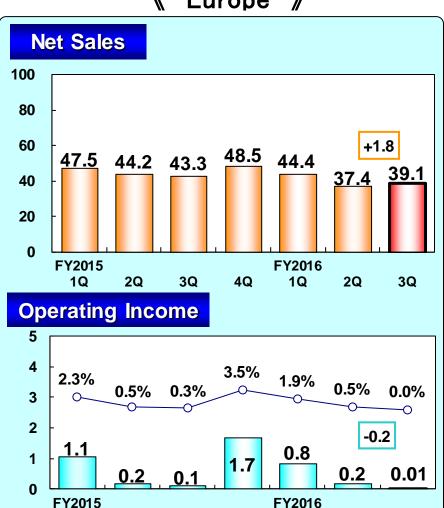




# 6. Net Sales and Operating Income by Region \*All figures in billion yen

For New Technology Network





**1Q** 

4Q

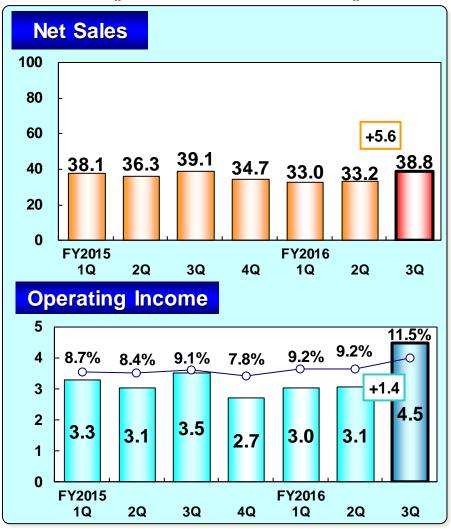
2Q

**1Q** 

2Q

**3Q** 

#### 《 Asia and others 》



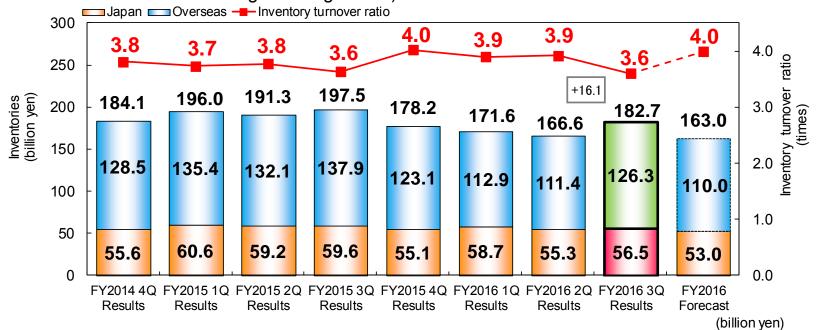
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**3Q** 

#### 7. Inventories



Inventories at end of December 2016 increased by ¥16.1 billion compared to end of September (increase of ¥3.3 billion if excluding exchange rates).

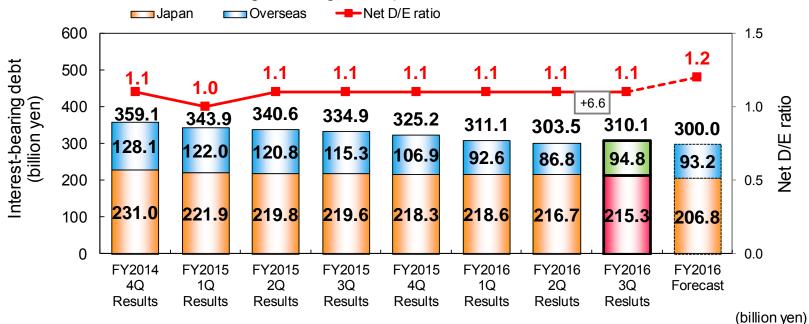


	FY2014	FY2015	FY2015	FY2015	FY2015	FY2016	FY2016	FY2016	EV2046
	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	FY2016 Forecast
	Results	i Olecasi							
Inventories	184.1	196.0	191.3	197.5	178.2	171.6	166.6	182.7	163.0
(Overseas)	(128.5)	(135.4)	(132.1)	(137.9)	(123.1)	(112.9)	(111.4)	(126.3)	(110.0)
(Japan)	(55.6)	(60.6)	(59.2)	(59.6)	(55.1)	(58.7)	(55.3)	(56.5)	(53.0)
Inventory turnover ratio (times)	3.8	3.7	3.8	3.6	4.0	3.9	3.9	3.6	4.0

## 8. Interest-Bearing Debt



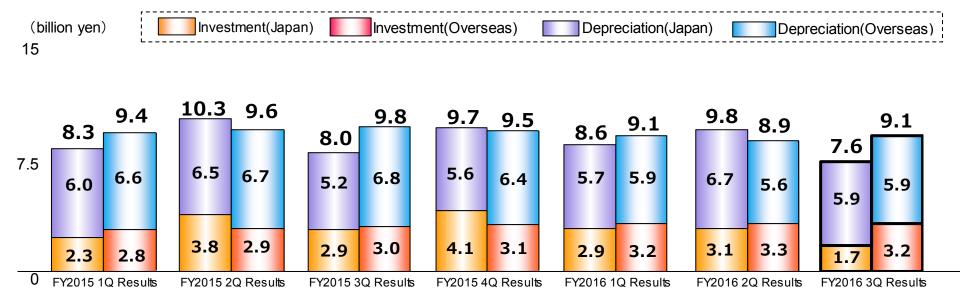
·Interest-bearing debt at end of December 2016 increased by ¥6.6 billion compared to end of September (decrease of ¥4.0 billion if excluding exchange rates).



	FY2014	FY2015	FY2015	FY2015	FY2015	FY2016	FY2016	FY2016	EV2046
	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	FY2016 Forecast
	Results	i Olecasi							
Interest-bearing debt	359.1	343.9	340.6	334.9	325.2	311.1	303.5	310.1	300.0
(Overseas)	(128.1)	(122.0)	(120.8)	(115.3)	(106.9)	(92.6)	(86.8)	(94.8)	(93.2)
(Japan)	(231.0)	(221.9)	(219.8)	(219.6)	(218.3)	(218.6)	(216.7)	(215.3)	(206.8)
Net Interest-bearing debt	271.3	266.3	261.3	271.9	257.9	243.2	238.0	252.6	244.0

## 9. Capital Expenditure and Depreciation





(billion yen)

	FY2015	FY2015	FY2016	Year on year
	①1-3Q	Full year	②1-3Q	2-1
Capital expenditure	26.6	36.3	26.0	-0.6
(Overseas)	(17.7)	(23.3)	(18.3)	(0.6)
(Japan)	(8.9)	(13.0)	(7.7)	(-1.2)

\
FY2016
Forecast
40.0
(24.2)
(15.8)

	FY2015 ①1-3Q	FY2015 Full year	FY2016 ②1-3Q	Year on year ②-(1)
Depreciation	28.8	38.3	27.2	-1.5
(Overseas)	(20.1)	(26.4)	(17.5)	(-2.6)
(Japan)	(8.7)	(11.8)	`(9.7)	(1.0)

FY2016
Forecast
36.6
(22.8)
(13.8)

# 10. Cash Flows



	FY2015		FY2016		
(billion yen)	①1-3Q	Full year	①1-3Q	Forecast	2-1
I . Cash flow from operating activities	28.8	46.2	46.3	60.0	17.5
II . Cash flow from investing activities	-25.8	-33.8	-34.2	-43.0	-8.3
I + II . Net cash flow	3.0	12.5	12.1	17.0	9.1
Ⅲ. Cash flow from financing activities	-29.2	-28.0	-21.2	-24.8	8.0
IV. Effect of exchanging rate translation on cash and cash equivalents	1.5	-5.0	-0.7	-3.5	-2.1
V . Net increase in cash and cash equivalents	-24.8	-20.5	-9.8	-11.3	15.0
60 40 <b>28.8</b>	Fı	12.5 33.8 Y2015 all year	46.3	FY2	17.0 3.0 2016 ecast



We make Bearings.



