

Consolidated Financial Results for the Third Quarter of FY2012 and Full-Year Forecast

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Financial Results for the Third Quarter of FY2012: Key Factors



FY2012 3Q Results

- ♦ Net Sales decreased by 1.3% year-on-year to 392.5 billion yen (increased by 0.4% if excluding the effects of exchange rates)
 - The automotive market increased by 4.2% year on year (increased by 6.0% if excluding the effects of exchange rates)
 - •The industrial machinery market decreased by 13.7% year-on-year (decreased by 12.5% if excluding the effects of exchange rates)
 - •The aftermarket and distributor market decreased by 7.3% year-on-year (decreased by 5.0% if excluding the effects of exchange rates)
- ♦ Operating income decreased by 89.1% year-on-year to 1.5 billion yen (decreased by 80.0% if excluding the effects of exchange rates)
- ♦ Net income was a loss of 0.6 billion yen
 (Net income was 4.5 billion yen for the same period last year)

FY2012 Full Year Forecast

- ♦ The exchange rate of 4Q has been changed to 1US\$ = 85 yen (previously 78 yen), 1EURO = 115 yen (previous 102 yen)
- ♦ No change to sales of 530 billion yen and operating income of 7.5 billion yen

1. Consolidated Statements of Operation



(100 million yen)

		FY2011			FY2012	Year on year		
	3Q	1-3Q	Full year	3Q	1-3Q	Full year	FY2012	FY2012
	Results	Results	Results	Results	Results	Forecast	1-3Q	Full year
		1	2		3	4	3-1	4-2
Net sales	1,318	3,978	5,435	1,259	3,925	5,300	- 54	- 135
Operating income	34	141	207	- 6	15	75	- 126	- 132
Operating margin	(2.6%)	(3.6%)	(3.8%)	(-0.5%)	(0.4%)	(1.4%)	(-3.2%)	(-2.4%)
Ordinary income	29	115	187	2	- 14	5	- 129	- 182
Extraordinary income/loss	17	- 4	- 23	19	12	- 107	16	- 84
Net income	7	45	60	11	- 6	- 70	- 51	- 130
Exchange US\$	77.4	79.0	79.1	81.1	80.0	81.2	1.0	2.1
rate EURO	104.3	110.6	109.0	105.1	102.0	105.3	- 8.6	- 3.7

2. Net Sales by Region



< Net Sales by Region >

(100 million yen)

	FY2011			FY2012			Year on year			
	3Q	1-3Q	Full year	3Q	1-3Q	Full year	FY201	2 1-3Q	FY2012	Full year
	Results	Results	Results	Results	Results	Forecast	Volume	Forex	Volume	Forex
Japan	502	1,418	1,934	427	1,360	1,768	- 58	0	- 166	0
Americas	302	884	1,246	325	1,003	1,372	114	5	97	28
Europe	296	987	1,330	285	877	1,231	- 39	- 71	- 59	- 40
Asia & Others	217	690	924	221	684	929	- 3	- 3	- 5	10
Total	1,318	3,978	5,435	1,259	3,925	5,300	15	- 69	- 133	- 2

3. Net Sales and Operating Income by Business Sector

For New Technology Network

<Net Sales by Business Sector>

(100 million yen)

		FY2011		FY2012			
	3Q	1-3Q Full year		3Q	1-3Q	Full year	
	Results	Results	Results	Results	Results	Forecast	
Automotive	859	2,493	3,429	852	2,598	3,510	
Industrial machinery	244	791	1,066	207	683	915	
Aftermarket/ Distributor	214	694	940	200	644	875	
Total	1,318	3,978	5,435	1,259	3,925	5,300	

Year on year								
FY201	2 1-3Q	FY2012 Full year						
Volume	Forex	Volume	Forex					
148	- 44	78	3					
- 99	- 9	- 151	- 0					
- 35	- 16	- 60	- 4					
15	- 69	- 133	- 2					

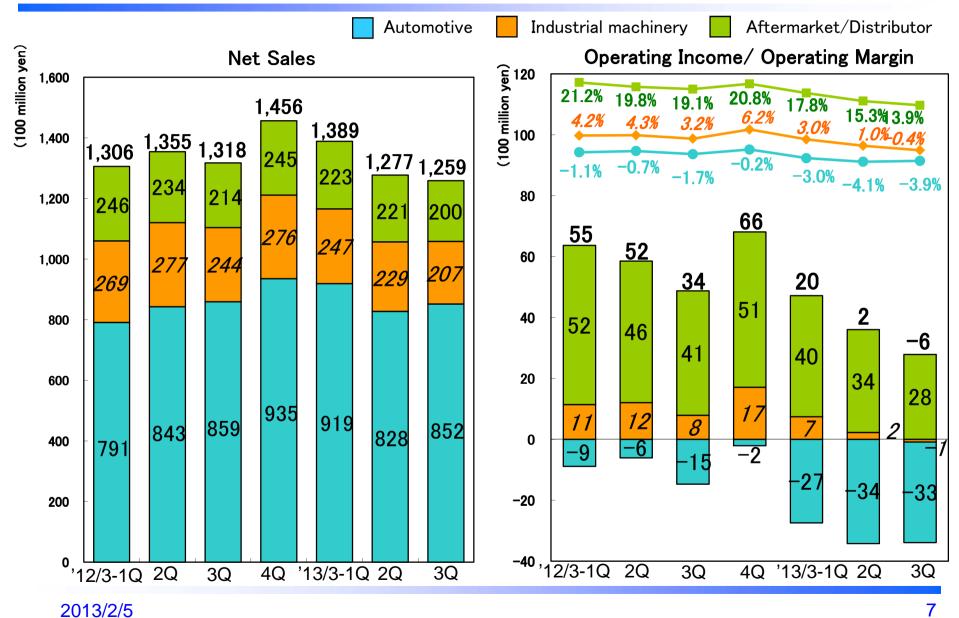
Operating Income by Business Sector>

(100 million yen)

	FY2011			FY2012			Year on year		
	3Q	1-3Q	Full year	3Q	1-3Q	Full year	FY2012 1-3Q	FY2012 Full year	
	Results	Results	Results	Results	Results	Forecast	F12012 1-3Q	F12012 Full year	
Automotive	- 15	- 30	- 32	- 33	- 95	- 88	- 65	- 56	
Industrial machinery	8	31	48	- 1	9	17	- 23	- 31	
Aftermarket/ Distributor	41	140	191	28	101	145	- 38	- 45	
Total	34	141	207	- 6	15	75	- 126	- 132	

4. Results by Business Sector (Quarterly Trend)

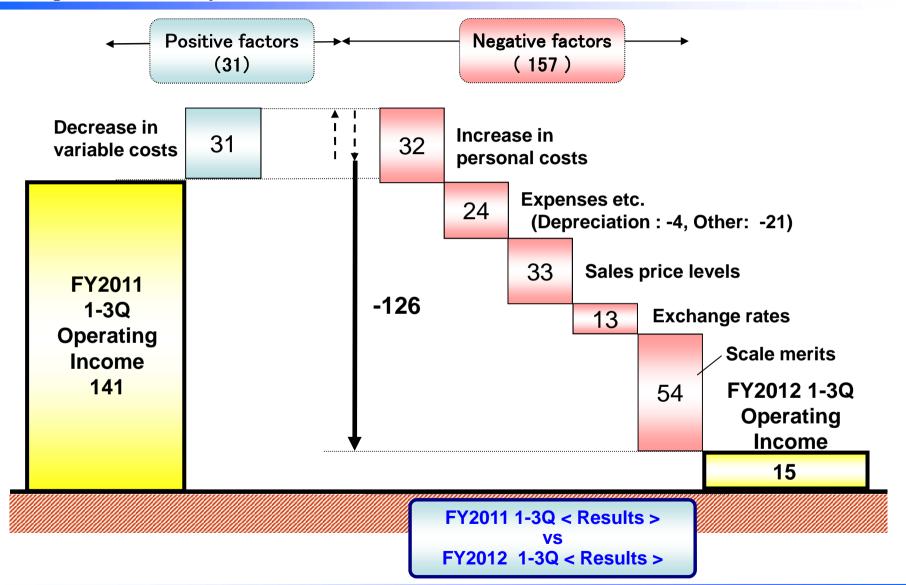




5-1. Analysis of Operating Income (3Q Results)

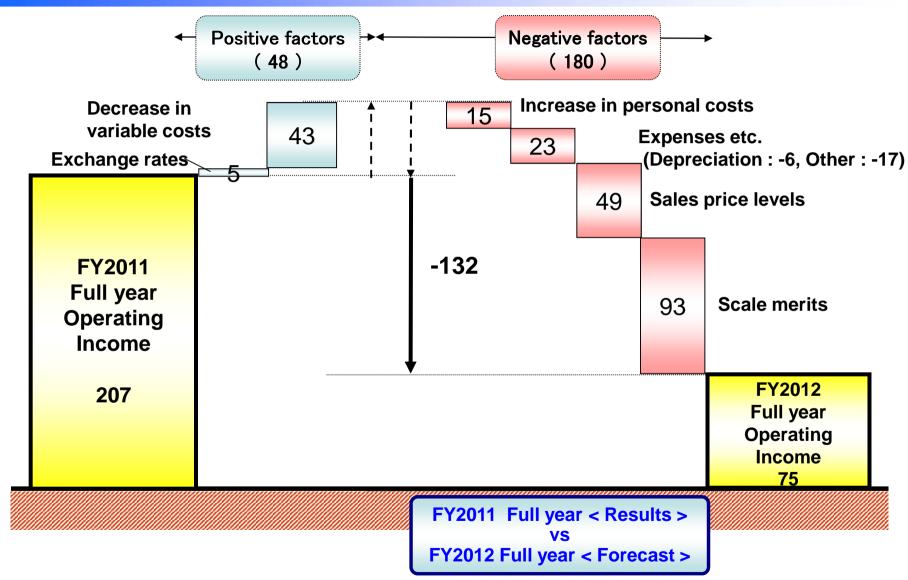


* All figures in 100 million yen.



5-2. Analysis of Operating Income (Full year forecast)

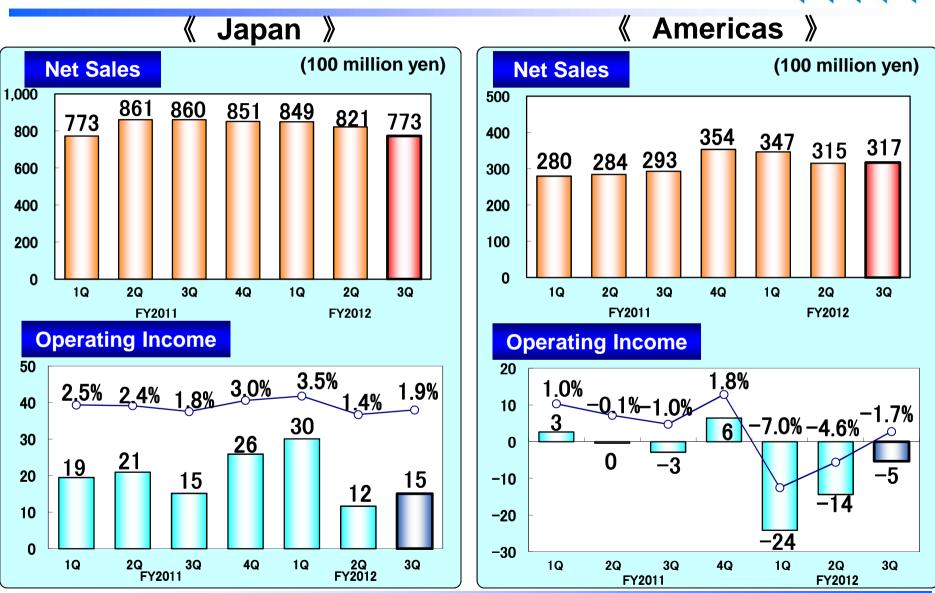
* All figures in 100 million yen.



For New Technology Network

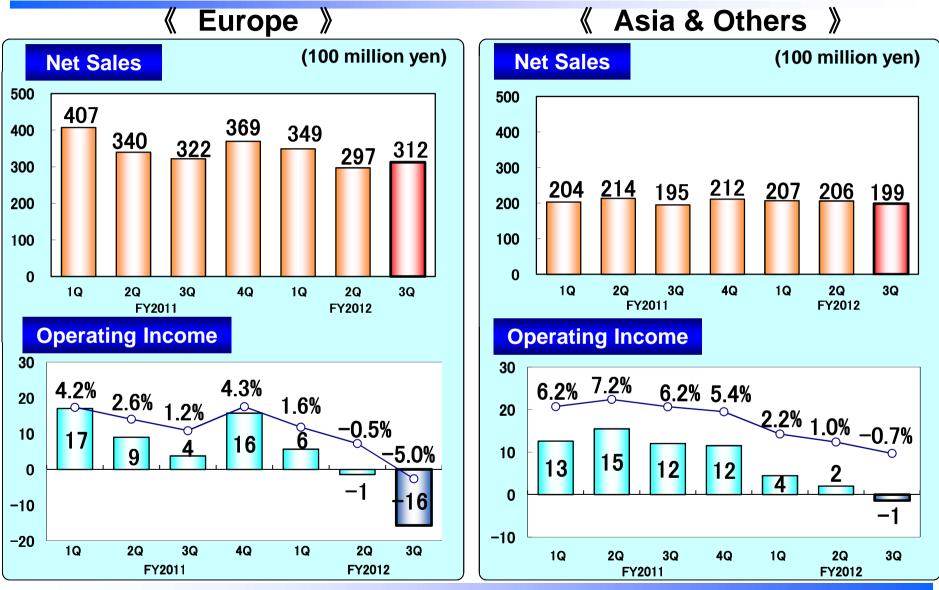
6. Net Sales and Operating Income by Region





6. Net Sales and Operating Income by Region

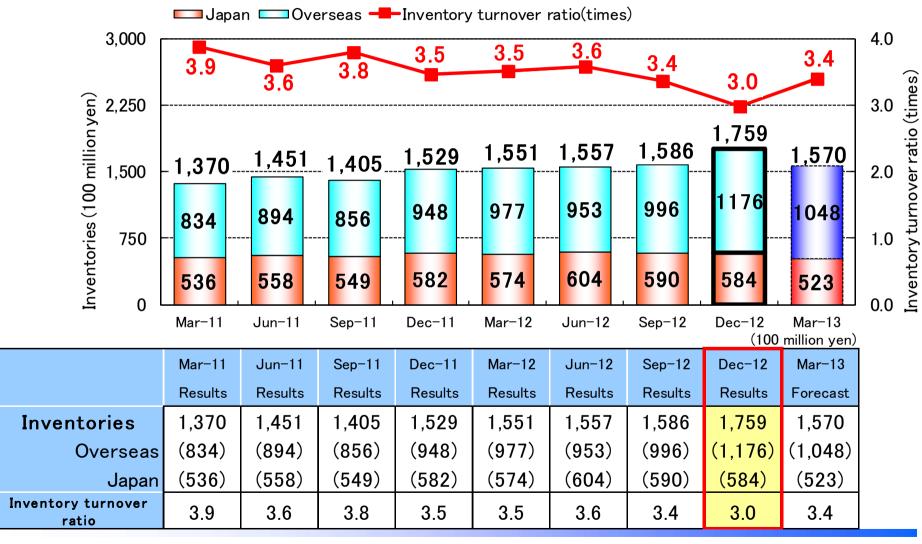




7. Inventories



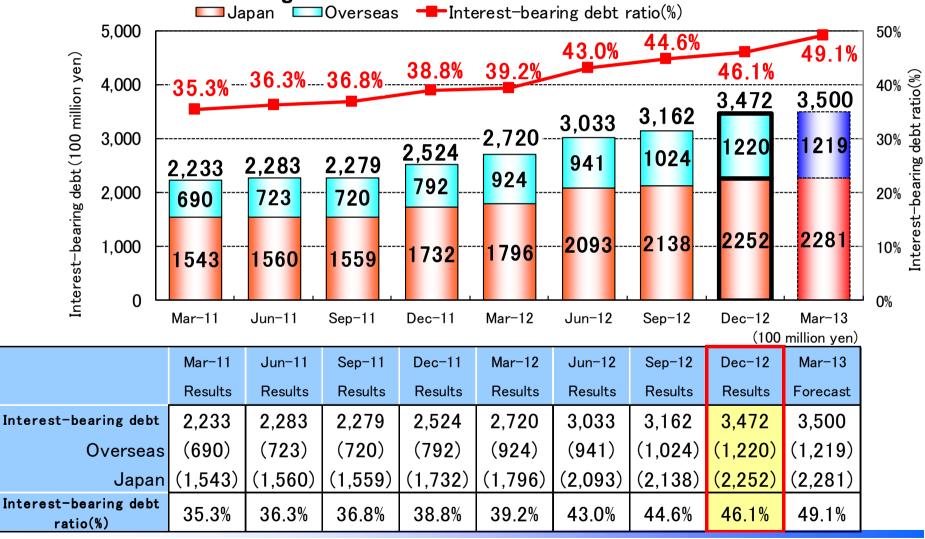
◆ Increased in December 2012 due to the effect of exchange rates and increased stock overseas.



8. Interest-Bearing Debt



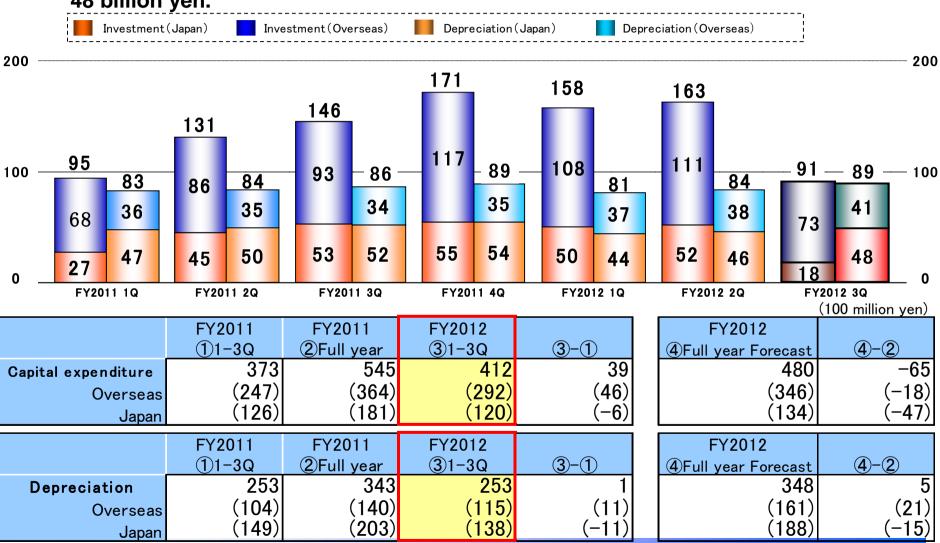
Increased in December 2012 due to the increase in cash on hand and the effects of exchange rates.



9. Capital Expenditure and Depreciation



♦ Investment of 3Q decreased 7.2 billion yen to 9.1 billion yen. Full year forecast is 48 billion yen.

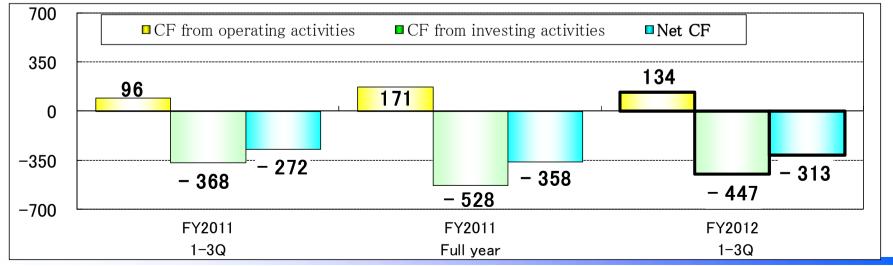


10. Cash Flows



◆ Sales cash flow improved compared to the previous year due to cut backs in

operating funds.	FY2	011	FY2012			
(100 million yen)	①1-3Q	Full year	②1-3Q	2-1		
I . Cash flow from operating activities	96	171	134	38		
II. Cash flow from investing activities	-368	-528	-447	-79		
■ Cash flow from financing activities	320	472	647	326		
IV. Effect of exchanging rate translate on cash and cash equivalents	17	11	-5	-22		
V. Net increase in cash and cash equivalents	65	125	328	263		



We make Bearings.



