

Consolidated Financial Results for the First Quarter of FY2020

August 4, 2020 NTN Corporation

- This presentation and comments made in this conference or during the following Q&A session include forward-looking statements about future performance and future business strategies, all of which are based on decisions of the management of the Company currently available.
- These statements represent the best judgment of the management of the Company based on the information currently available. However, there can be no assurance that future results will meet any expectation, estimate or projection conveyed by these statements or comments. Actual results may differ materially from Management projections depending on various factors such as changes in product demand, exchange rates and interest rates, and contingent liabilities.

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Financial Results for the First Quarter and Full Year Forecast of FY2020 : Key Factors

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1Q:Due to lockdown in Americas, Europe, Asia caused by new coronavirus,

sales decreased by half mainly in sales in automotive application. Drastic operating loss due to decreased volume and other factor.

Full Year: It is still difficult to precisely estimate the end of the infection however sales is recovering from June. The forecast has been calculated based on the current customer demand and estimation.

Dividend: The Company regrets to announce that we plan not to pay dividend because the earning declined drastically and the future forecast is uncertain. (billion yen)

								· ·	701.7
	FY2019				FY20	20			
	Full year Result*	1 Q Result	YoY	Full year Forecast	ΥοΥ	Full year Forecast	ΥοΥ	Full year Forecast	ΥοΥ
Net sales	652.0	91.9	-46.5%	540.0	-17.2%	234.0	-30.1%	306.0	-3.5%
			de Exchange rate -44.9%)	-	de Exchange ate -16.5%)	-	de Exchange rate -29.3%)	(Exclu	de Exchange rate -3.1%)
Operating incom	e 7.5	-9.7	-	-20.0	-	-18.0	-	-2.0	-
(%)	(1.2%)	(-10.6%)		(-3.7%)		(-7.7%)		(-0.7%)	
Ordinary income	-1.7	-9.8	-	-25.0	-	-20.0	-	-5.0	-
Extraordinary los	s -32.3	-1.6		-5.0		-5.0		0.0	
Income before tax	kes -33.9	-11.4	_	-30.0	_	-25.0	_	-5.0	_
Net income attribut	table								
to parent company	-44	-12.1	_	-33.0	-	-26.5	_	-6.5	_
					(Yen)				
	Full year	1Q		Fullyear(fro	om 2Q)				
Exchange U	S\$ 108.7	107.	5	107.1 (1	107)				
rate	€ 120.8	118.	4	119.6(120)				
	Full year(Interim)		Full year(2	Interim)					
Dividends	5 (5)		0 (0))					

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*"Royalty", which was previously included in "Other" under "Non-operating income", has been included in "Net Sales" from the fiscal year ending March 2021. Financial results of the fiscal year ended March 2020 have been also reclassified. Please refer to Additional Information on p.10 of the financial results of 1Q of the fiscal year ending March 2021.

1. Consolidated Statements of Operation

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	(billion yen)											
			FY2019			FY2020	Ye	ar on ye	ar	FY2	020	
	1Q	2Q	3Q	4Q	Full year	1Q		2- 1				
	Results	Results	Results	Results	Results	Results				1H Forecast	Full year Forecast	
	1					2	Total	Volume	Forex			
Net sales	171.7	163.0	160.5	156.8	652.0	91.9	-79.8	-77.0	-2.7	234.0	540.0	
Operating income	3.1	1.6	0.6	2.2	7.5	-9.7	-12.8	-11.9	-1.0	-18.0	-20.0	
Operating margin	(1.8%)	(1.0%)	(0.4%)	(1.4%)	(1.2%)	<mark>(- 10.6%)</mark>	(- 12.4%)			(- 7.7%)	(- 3.7%)	
Ordinary income	2.6	0.2	-1.9	-2.7	-1.7	-9.8	-12.4	-11.4	-1.0	-20.0	-25.0	
Extraordinary income/loss	0.0	-0.7	0.0	-31.6	-32.3	-1.6	-1.6	-1.6	0.0	-5.0	-5.0	
Net income*	2.4	-1.3	-2.3	-42.9	-44.0	-12.1	-14.5	-13.9	-0.7	-26.5	-33.0	
US \$ Exchange	109.9	107.3	108.7	109.0	108.7	107.5	-2.4			107.3	107.1	
rate EURO	123.5	119.3	120.3	120.2	120.8	118.4	-5.1			119.2	119.6	

2. Net Sales by Region



			FY2019			FY2020	Y	ear on yea	ar	FY2	020
	1Q Results	2Q Results	3Q Results	4Q Results	Full year Results	1Q Results	2- 1		1H	Full year	
	1	Results	Results	Results	Results	2	Total	Total Volume		Forecast	Forecast
Japan	49.5	50.7	49.3	48.7	198.1	28.5	-20.9	-20.9	-	68.0	154.5
Americas	47.9	42.8	40.6	43.0	174.3	19.2	-28.7	-28.1	-0.6	61.5	146.5
Europe	38.8	33.4	33.6	35.1	140.8	18.1	-20.7	-19.9	-0.8	44.5	109.5
Asia and others	35.5	36.2	37.0	30.0	138.7	26.0	-9.5	-8.1	-1.4	60.0	129.5
Total	171.7	163.0	160.5	156.8	652.0	91.9	-79.8	-77.0	-2.7	234.0	540.0

3. Net Sales and Operating Income by Business Sector

<Net Sales by Business Sector >

< Operating	Income hy	Rusiness	Sector >	

			FY2020	Year on year			
	1Q	2Q	3Q	4Q	Full year	1Q	
	Results	Results	Results	Results	Results	Results	2- 1
	1					2	
Aftermarket	3.3	3.3	2.8	3.3	12.8	0.8	-2.6
Industrial machinery	-0.3	-0.8	-0.6	-0.2	-1.9	-0.9	-0.5
Automotive	0.1	-1.0	-1.6	-0.9	-3.4	-9.6	-9.7
Total	3.1	1.6	0.6	2.2	7.5	-9.7	-12.8

			FY2019			FY2020	Year on year			FY2020	
	1Q	2Q	3Q	4Q	Full year	1Q	Ø -M				
	Results	Results	Results	Results	Results	Results	2-1			1H Forecast	Full year Forecast
	1					2	Total Volume		Forex		
Aftermarket	28.2	27.8	26.6	26.8	109.4	19.6	-8.7	-8.1	-0.5	41.5	91.0
Industrial machinery	28.2	25.8	24.6	26.7	105.2	22.6	-5.5	-5.0	-0.6	46.0	93.5
Automotive	115.3	109.4	109.3	103.3	437.3	49.7	-65.6	-63.9	-1.6	146.5	355.5
Total	171.7	163.0	160.5	156.8	652.0	91.9	-79.8	-77.0	-2.7	234.0	540.0



(billion yen)

4. Results by Business Sector (Quarterly Trend)

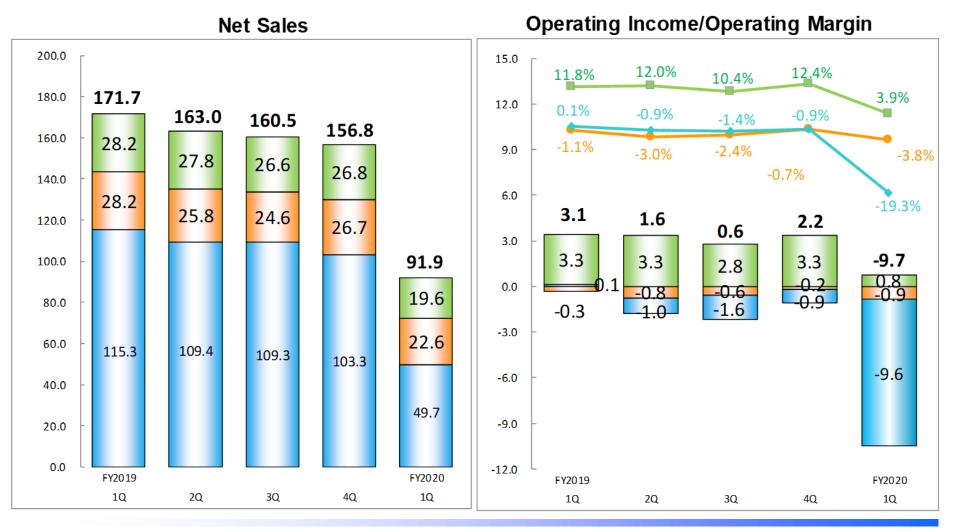


* All figures in billion yen.

Automotive

Industrial machinery

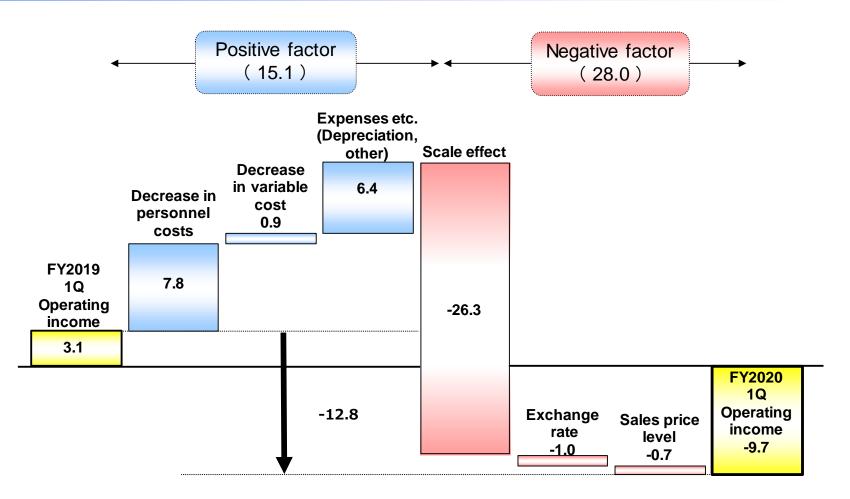
Aftermarket



5. Analysis of Operating Income (FY2020 1Q)



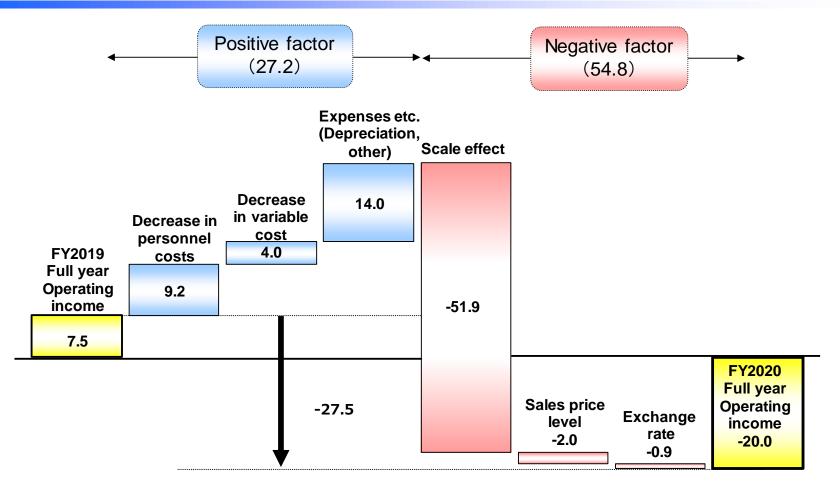
* All figures in billion yen.



FY20191Q < Results > vs FY20201Q < Results >

5. Analysis of Operating Income (FY2020 Full Year)

* All figures in billion yen.

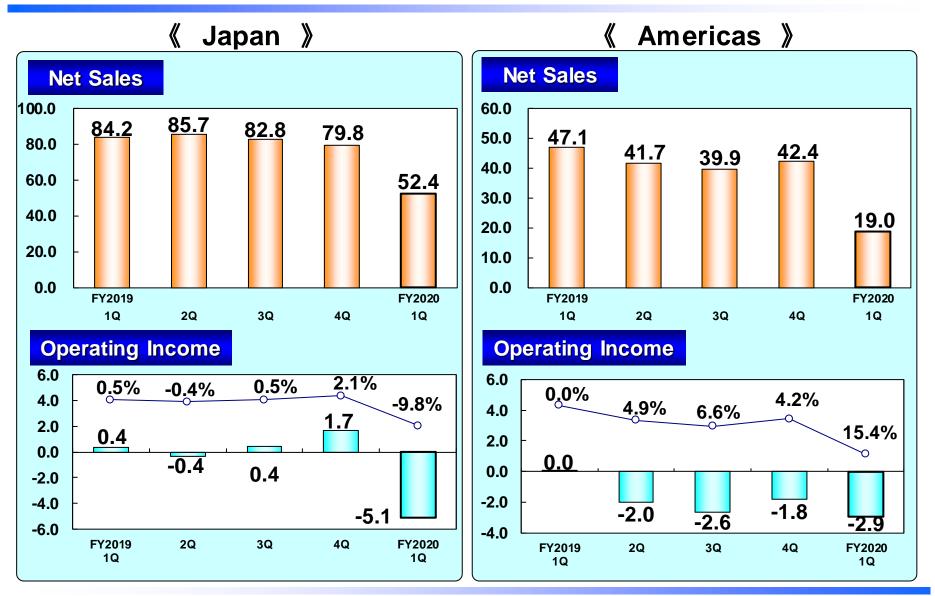


FY2019 Full year < Results > vs FY2020 Full year < Forecast >

6. Net Sales and Operating Income by Company Location

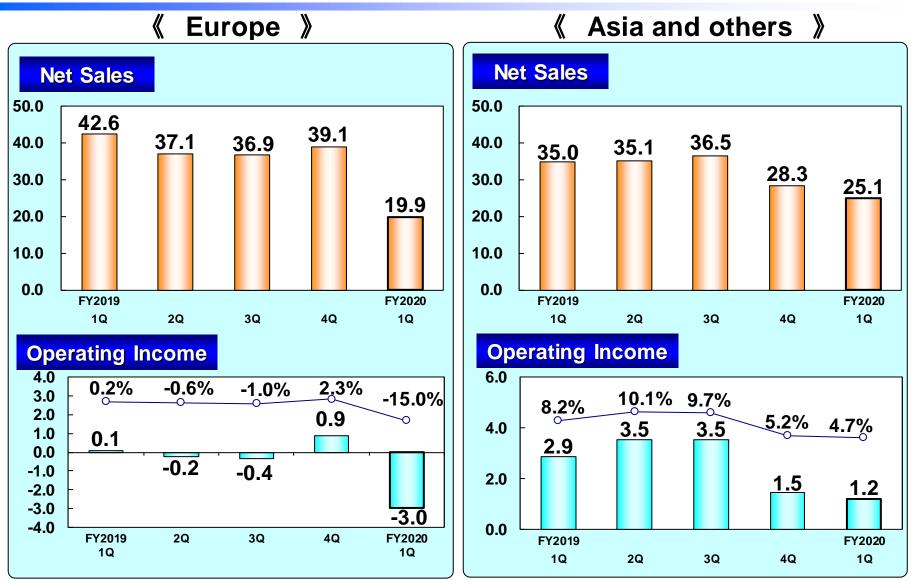
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* All figures in billion yen



6. Net Sales and Operating Income by Company Location

* All figures in billion yen

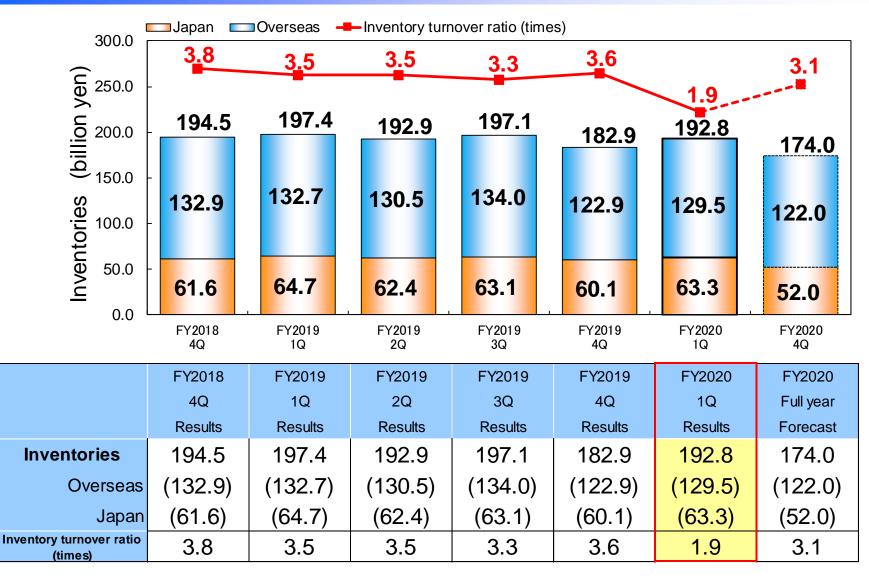


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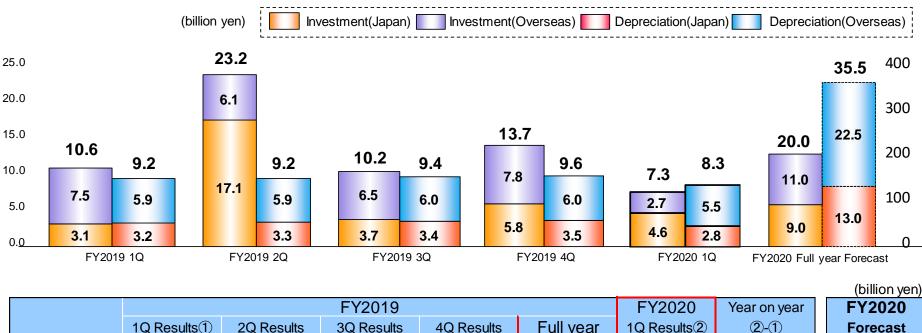
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7. Inventories





8. Capital Expenditure and Depreciation



	1Q Results(1)	2Q Results	3Q Results	4Q Results	⊢ull year	1Q Results(2)	(2)-(1)	Forecast
Capital expenditure	10.6	23.2	10.2	13.7	57.7	※ 7.3	-3.3	× 20.0
Overseas	(7.5)	(6.1)	(6.5)	(7.8)	(28.0)	(2.7)	(-4.7)	(11.0)
Japan	(3.1)	(17.1)	(3.7)	(5.8)	(29.7)	(4.6)	(1.5)	(9.0)

※In addition, capital expenditure of intangible fixed assets: ¥2.6 billion (1Q), ¥10.0 billion (Full year forecast)

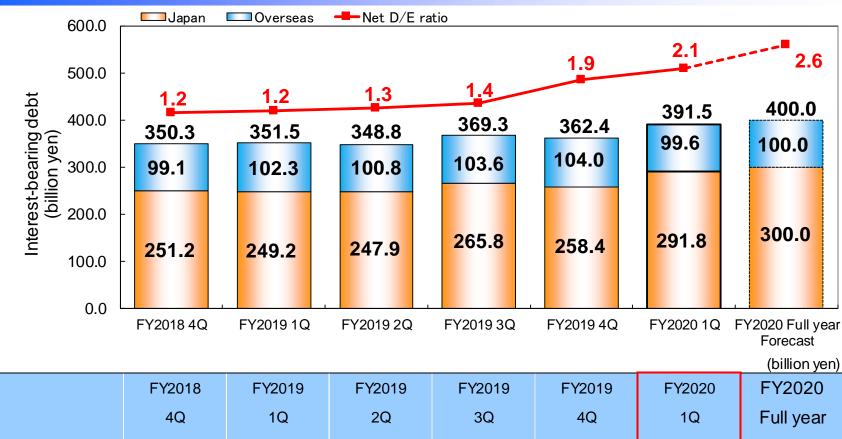
			FY2019	FY2020	Year on year	FY2020		
	1Q Results①	2Q Results	3Q Results	4Q Results	Full year	1Q Results2	2- 1	Forecast
Depreciation	9.2	9.2	9.4	9.6	37.3	8.3	-0.9	35.5
Overseas	(5.9)	(5.9)	(6.0)	(6.0)	(23.9)	(5.5)	(-0.4)	(22.5)
Japan	(3.2)	(3.3)	(3.4)	(3.5)	(13.4)	(2.8)	(-0.4)	(13.0)

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9. Interest-Bearing Debt

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	4Q	1Q	2Q	3Q	4Q	1Q	Full year
	Results	Results	Results	Results	Results	Results	Forecast
Interest-bearing debt	350.3	351.5	348.8	369.3	362.4	391.5	400.0
Overseas	(99.1)	(102.3)	(100.8)	(103.6)	(104.0)	(99.6)	(100.0)
Japan	(251.2)	(249.2)	(247.9)	(265.8)	(258.4)	(291.8)	(300.0)
Net Interest-bearing debt	266.9	268.6	273.2	297.0	291.3	311.3	332.0

10. Cash Flows

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			FY2019	FY2020		FY2020		
(billion yen)	1Q Results①	2Q Results	3Q Results	4Q Results	Full year	1Q Results②	2-1	Forecast
I. Cash flow from operating activities	13.2	8.9	3.6	18.1	43.7	-11.0	-24.1	-5.0
I . Cash flow from investing activities	-12.5	-14.2	-23.3	-11.8	-61.8	-8.9	3.6	-35.0
I + II. Net cash flow	0.7	-5.3	-19.7	6.3	-18.1	-19.9	-20.6	-40.0
II. Cash flow from financing activities	-0.7	-1.5	15.8	-6.1	7.4	28.3	29.1	37.0
Ⅳ. Effect of exchanging rate translation on cash and cash equivalents	-0.6	-0.5	0.7	-1.3	-1.7	0.6	1.2	-0.2
V. Net increase in cash and cash equivalents	-0.6	-7.3	-3.3	-1.1	-12.3	9.0	9.7	-3.2
60.0 40.0 20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -20.0 -13.2 -20.0 -12.5	8.9	vities C	F from inve	esting activi		CF	- 5	.0
-20.0 12.5 -40.0 - -60.0	- 14	r. ∠	- 23.3 -	19.7	. 11.0	- 8.9 - 11.0		- 35.0 ₋ 40.0
-60.0 FY2019 1Q Result	5 FY20192	Q Results	FY2019 3Q Re	sults FY201	19 4Q Results	FY2020 1C	Results	FY2020 Full year Forecast





Digitalization, Resources, Innovation, Variable cost reformation, Efficiency improvement NTN Transformation for New 100years