

# Consolidated Financial Results for the First Quarter of FY2014

## August 5, 2014 NTN Corporation

This presentation and comments made in this conference or during the following Q&A session include forward-looking statements about management expectations for future performance and future business strategies. These statements represent the best judgment of the management of the company based on the information currently available. However, there can be no assurance that future results will meet any expectation, estimate or projection conveyed by these statements or comments. Actual results may differ materially from management projections depending on various factors such as changes in product demand, exchange rates, interest rates and contingent liabilities.

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#### Financial Results for the First Quarter of FY2014: Key Factors



#### FY2014 1Q Results

- ♦ Net sales: increased by 13 billion yen (+8.4%), year-on-year to 167 billion yen
  - The aftermarket applications increased by approximately 10% year-on-year, chiefly in Japan,
     Americas and Asia
  - •The industrial machinery applications increased by approximately 8% over the same period mainly due to increase in construction machinery in USA and wind turbine
  - •The automotive applications increased by approximately 8% over the same period due to increases in Americas and China etc.
- ♦ Operating income increased by 3.9 billion yen (+80%) year-on-year to 8.8 billion yen
  - •The automotive applications increased by 3.1% year-on-year, an improvement of 2.4 points, due to factors such as the effects of various policies of the medium-term management plan "Revival 2014" and the effects of scale and exchange rates
- ♦ Net income for the year increased by 4.2 billion yen (approximately 4-times) year-on-year to 5.5 billion yen
- ♦ Inventory asset turnover improved to 3.9-times

### FY2014 1Q Forecast (2Q & Full year)

Progress is largely as planned, and no changes have been made to 2Q and the full year forecast

## 1. Consolidated Statements of Operation



(100 million yen)

								<u> </u>	
	10	00	FY2013	40	F	FY2014	Year	1H	Full year
	1Q Results	2Q Results	3Q Results	4Q Results	Full year Results	1Q Results ②	on year ②-①	Forecast	Forecast
Net sales	1,541	1,531	1,565	1,753	6,390	1,670	130	3,230	6,600
Operating income	49	81	76	124	330	88	39	160	400
Operating margin	(3.2%)	(5.3%)	(4.8%)	(7.1%)	(5.2%)	(5.3%)	(2.1%)	(5.0%)	(6.1%)
Ordinary income	36	68	78	105	287	80	45	125	330
Extraordinary income/loss	0	- 16	- 271	- 25	- 311	0	0	0	0
Net income	13	21	- 230	49	- 146	55	42	75	200
US\$ Exchange	98.8	98.9	100.4	102.8	100.2	102.2	3.4	100.0	100.0
rate EURO	129.0	131.0	136.6	140.8	134.2	140.1	11.1	130.0	130.0

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## 2. Net Sales by Region



#### < Net Sales by Region >

(100 million yen)

		FY2013					
	1Q Results	2Q Results	3Q Results	4Q Results	Full year Results	Re	
Japan	409	442	452	488	1,791		
Americas	426	427	412	479	1,746		
Europe	421	377	394	471	1,663		
Asia & Others	284	285	306	315	1,190		
Total	1,541	1,531	1,565	1,753	6,390	1,	

FY2014								
1Q Results	T €	Year on year (②-①)						
2	Total	Volume	Forex					
458	49	49	0					
460	33	20	13					
446	25	- 11	36					
306	22	19	3					
1,670	130	77	53					

1H Forecast	Full year Forecast
885	1,810
930	1,890
780	1,585
635	1,315
3,230	6,600

## 3. Net Sales and Operating Income by Business Sector

#### <Net Sales by Business Sector>

(100	) million	yen)

	FY2013							
	1Q Results ①	2Q Results	3Q Results	4Q Results	Full year Results			
Aftermarket	242	254	251	292	1,038			
Industrial machinery	240	243	232	297	1,012			
Automotive	1,058	1,035	1,082	1,164	4,339			
Total	1,541	1,531	1,565	1,753	6,390			

FY2014 1Q Results 2	Year on year
267	25
259	19
1,145	86
1,670	130

•	
1H Forecast	Full year Forecast
540	1,100
500	1,010
2,190	4,490
3,230	6,600

#### <Operating Income by Business Sector>

#### (100 million yen)

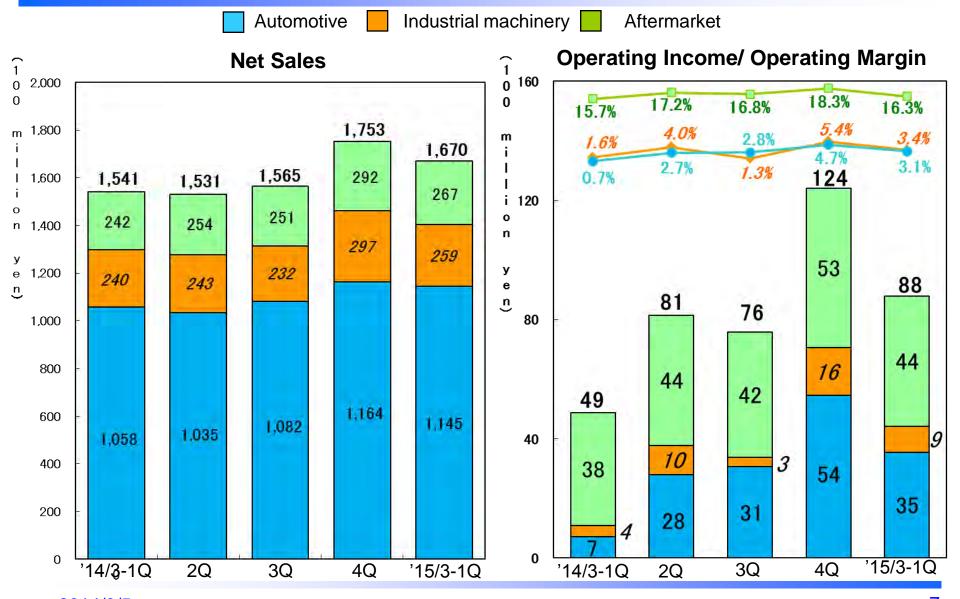
	1 Q	2Q	3Q	4Q	Full year
	Results 1	Results	Results	Results	Results
Aftermarket	38	44	42	53	177
Industrial machinery	4	10	3	16	33
Automotive	7	28	31	54	120
Total	49	81	76	124	330

FY2014 1Q Results 2	Year on year ②-①
44	6
9	5
35	28
88	39

•	
1H Forecast	Full year Forecast
95	195
15	40
50	165
160	400

## 4. Results by **B**usiness Sector (Quarterly Trend)

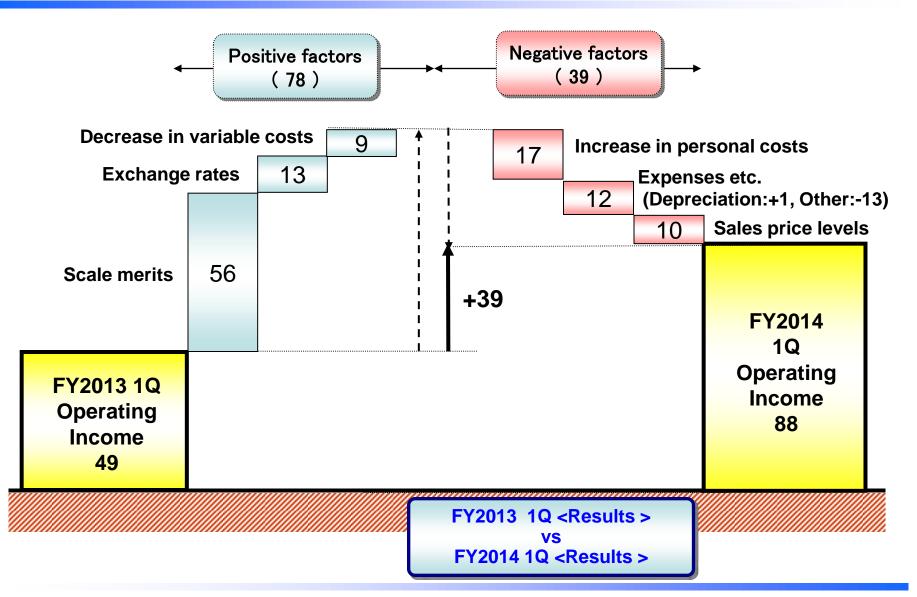




## 5. Analysis of Operating Income (FY2014 10)

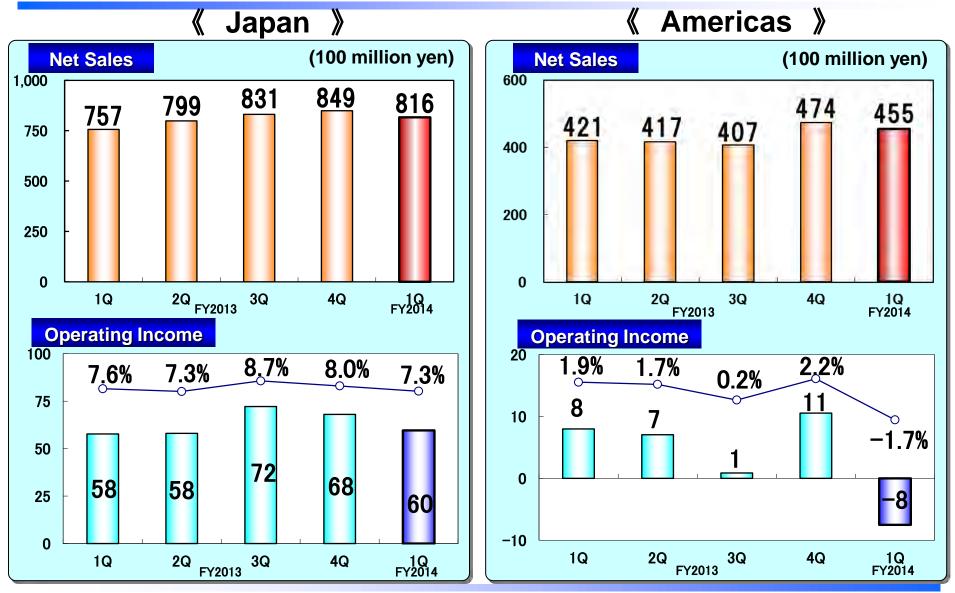
For New Technology Network

\* All figures in 100 million yen.



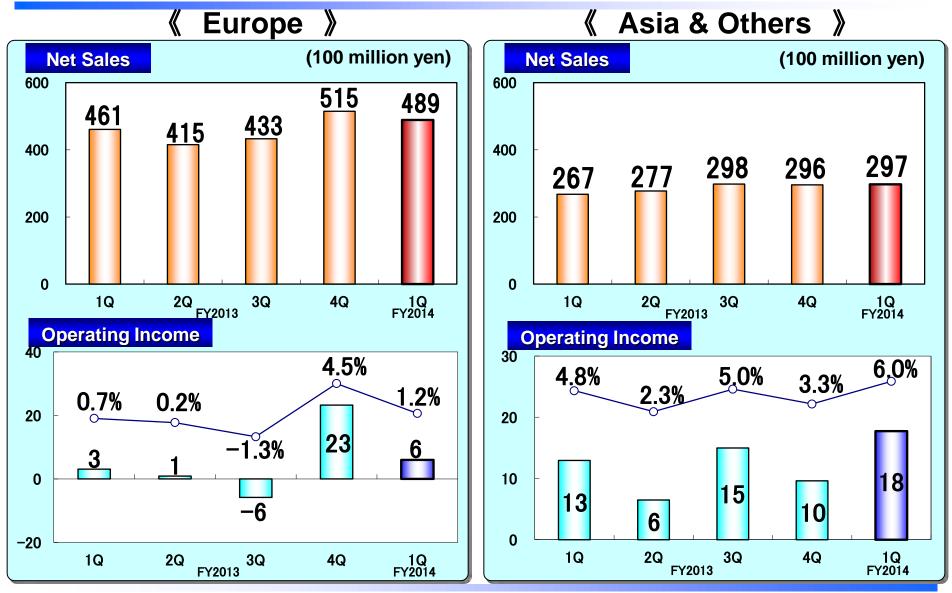
## 6. Net Sales and Operating Income by Region





### 6. Net Sales and Operating Income by Region

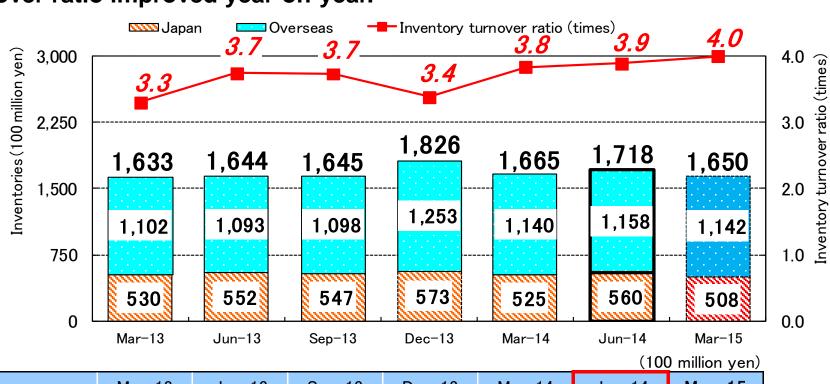




## 7. Inventories



#### **◆**Turnover ratio improved year-on-year.

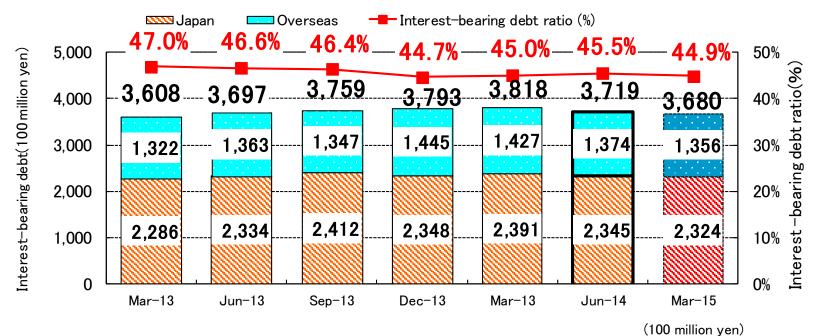


	Mar-13	Jun-13	Sep-13	Dec-13	Mar-14	Jun−14	Mar-15
	Results	Results	Results	Results	Results	Results	Forecast
Inventories	1,633	1,644	1,645	1,826	1,665	1,718	1,650
Overseas	(1,102)	(1,093)	(1,098)	(1,253)	(1,140)	(1,158)	(1,142)
Japan	(530)	(552)	(547)	(573)	(525)	(560)	(508)
Inventory turnover ratio (times)	3.3	3.7	3.7	3.4	3.8	3.9	4.0

## 8. Interest-Bearing Debt



◆ Interest-bearing debt at the end of June 2014 decreased by 9.8 billion yen year-on-year.

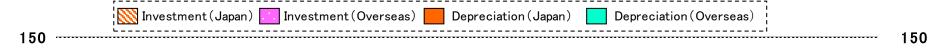


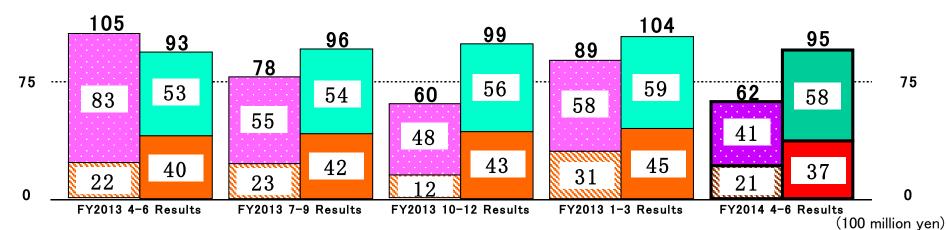
				(			
	Mar-13	Jun-13	Sep-13	Dec-13	Mar-13	Jun-14	Mar−15
	Results	Results	Results	Results	Results	Results	Forecast
Interest-bearing debt	3,608	3,697	3,759	3,793	3,818	3,719	3,680
Overseas	(1,322)	(1,363)	(1,347)	(1,445)	(1,427)	(1,374)	(1,356)
Japan	(2,286)	(2,334)	(2,412)	(2,348)	(2,391)	(2,345)	(2,324)
Net Interest-bearing debt	2,747	2,749	2,600	2,633	2,521	2,688	2,520
Interest-bearing debt ratio (%)	47.0%	46.6%	46.4%	44.7%	45.0%	45.5%	44.9%

## 9. Capital Expenditure and Depreciation



#### **◆**Capital investment is within the scope of depreciation expenses.





	FY2013	FY2013	FY2013	FY2013	FY2014	
	4-6 Results 1	7-9 Results	10-12 Results	1-3 Results	4-6 Results②	2-1
Capital expenditure	105	78	60	89	62	-43
Overseas	(83)	(55)	(48)	(58)	(41)	(-42)
Japan	(22)	(23)	(12)	(31)	(21)	(-1)

	FY2013	FY2013	FY2013	FY2013	FY2014	
	4-6 Results 1	7-9 Results	10-12 Results	1-3 Results	4-6 Results2	2-1
Depreciation	93	96	99	104	95	2
Overseas	(53)	(54)	(56)	(59)	(58)	(5)
Japan	(40)	(42)	(43)	(45)	(37)	(-3)

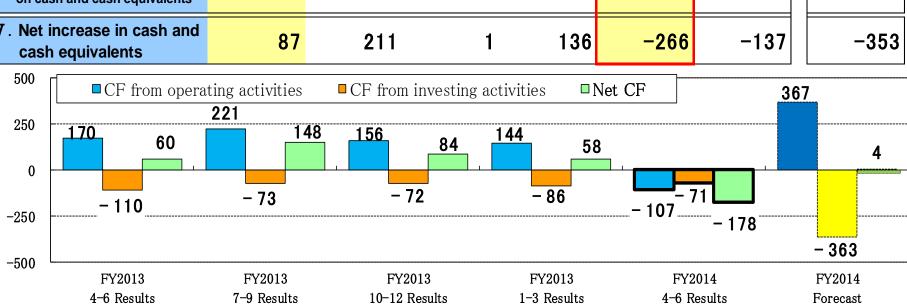
FY2014
Forecast
396
(233)
(162)

## 10. Cash Flows



Forecast

	FY2013	FY2013	FY2013	FY2013	FY2014	FY2014	
(100 million yen)	4-6 Results①	7-9 Results	10-12 Results	1-3 Results	4-6 Results2	Forecast	2-1
I . Cash flow from operating activities	170	221	156	144	-107	367	-277
II . Cash flow from investing activities	-110	-73	-72	-86	-71	-363	39
■. Cash flow from financing activities	21	60	-81	67	-87	-121	-107
IV. Effect of exchanging rate translate on cash and cash equivalents	6	4	-1	12	-1	-20	-7
V . Net increase in cash and cash equivalents	87	211	1	136	-266	-137	-353





We make Bearings.



