

Responsibility to Shareholders

Appropriate disclosure of information and improving Enterprise Value

→ Disclosure of information

We started an email news service that provides timely information

NTN works to rapidly disclose information in a way that is fair and appropriate to all shareholders and investors in accordance with all applicable laws and regulations.

In the course of our IR activities, we place the greatest emphasis on explaining our work, financial situation, management strategy, and our vision of the future in an accurate and easy-to-understand way. We also work to give feedback from shareholders and investors to our management to achieve a two-way dialogue.

We respond to individual interview requests from institutional investors and analysts and we explain our accounting through accounting meetings and teleconferences held quarterly. We also participate in the small meetings held by securities companies. This is all done in order to proactively disclose information in a variety of forums.

We held plant tours in October 2007 and February 2008 to let people get a better understanding of NTN. NTN also had an informational booth at events geared toward individual investors.

In March 2008, NTN started an email service to disseminate corporate information. We plan to also release to publications information related to accounting and new products – important news that could affect the bottom line.

Using visual displays of information at shareholder meetings to make things easier to understand

Our 108th annual shareholder meeting was held on June 28, 2007.

At the meeting, we exhibited our products and introduced our businesses with displays. Four LCD screens showed a video outlining our new medium-term management plan, “Growth through Creativity and Achievements 21” as well as how it is progressing. During the meeting, photos and graphs were shown on the screens to make it easier to understand the points made by the chairperson. We will continue to work to create shareholder meetings that are easy to understand and that people want to participate in.



The 108th annual shareholder meeting in progress

→ Shareholder returns

Working to achieve stable dividends and improved shareholder value

NTN is working to create new Enterprise Value through creativity, results, and growth. In April 2007, we started our new medium-term management plan, “Growth through Creativity and Achievements 21.” Our basic policy in this respect is to work to meet the expectations of our shareholders through stable dividends and an increasing share price.

Our basic approach to shareholder dividends is to provide stable medium- to long-term growth and dividends are determined considering our consolidated performance as well as dividend trends. The annual cash dividend for the fiscal year ended March 2008 was ¥19 per share.

→ Recognition from outside agencies

Selected by SRI funds and indices

NTN has been recognized in the stock market as a company that is working proactively to satisfy its corporate social responsibilities and has been selected by socially responsible investment (SRI) funds and included in SRI indices.

We were selected by Morningstar in Japan, and FTSE4Good and ETHIBEL outside of Japan (as of June 2008).



Column Improving our corporate bond rating

We have requested Rating and Investment Information, Inc. to give us a bond rating in order to give investors an objective financial evaluation.

Our fiscal 2007 was A-, the same as the previous year. Because our European business expansion was expected to stabilize profitability and cash flow, we were given a “positive outlook.”

We will continue to improve asset efficiency through early returns on invested capital in order to increase our bond rating.