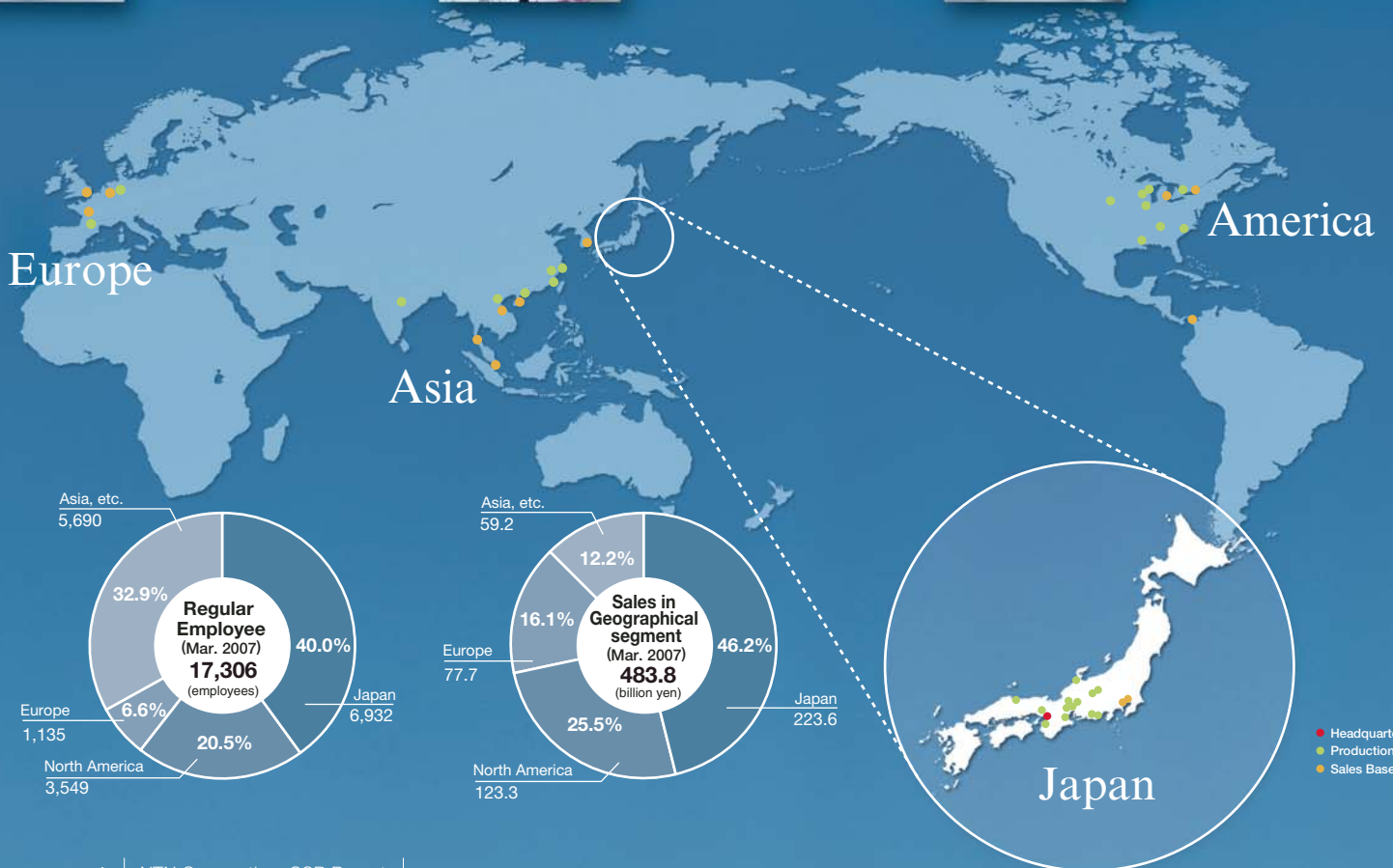


# Corporate Data

|                         |                                                                                            |
|-------------------------|--------------------------------------------------------------------------------------------|
| Corporate Name          | NTN Corporation                                                                            |
| Brand Name              | <b>NTN</b>                                                                                 |
| Date founded            | March 1918                                                                                 |
| Head Office             | 1-3-17 Kyomachibori, Nishi-ku, Osaka, 550-0003, Japan                                      |
| Representative          | Yasunobu Suzuki, President                                                                 |
| Number of Employees     | 5,445 (stand-alone), 17,306 (consolidated)                                                 |
| Fiscal term             | March 31st                                                                                 |
| Capital                 | ¥42.3 billion (as of March 31, 2007)                                                       |
| Net Sales               | ¥336.8 billion (stand-alone), ¥483.8 billion (consolidated)                                |
| Stock listing           | The first section of the Tokyo Stock Exchange and the Osaka Securities Exchange            |
| Description of Business | Manufacture and sales of bearings, constant velocity joints, precision equipment and other |
| Number of Subsidiaries  | Japan: 18; Overseas: 31                                                                    |

## List of Main NTN-group Companies

- Japan:** NTN Kongo Corporation / NTN Engineering Plastics Corporation / NTN Powder Metal Corporation / NTN Mikumo Co., Ltd. / NTN Mie Corporation / NTN Omaezaki Corporation / NTN Casting Corporation / NTN Kinan Corporation / NTN Kamiina Corporation / NTN Fukuroi Corporation / Hikari Seiki Industry Co., Ltd. / NTN Bizen Corporation / NTN Bearing Service Co., Ltd. / Kyoei NTN Co., Ltd.
- Asia:** NTN Manufacturing (Thailand) Co., Ltd. / NTN-NIDEC (Thailand) Co., Ltd. / NTN (China) Investment Corporation / Shanghai NTN Corporation / NTN-NIDEC (Zhejiang) Corporation / Guangzhou NTN-Yulon Drivetrain Co., Ltd. / NTN-RAB (Changzhou) Co., Ltd. / NTN Manufacturing India PVT. Ltd. / NTN Bearing-Singapore (PTE) Ltd. / NTN China Ltd. / NTN Bearing-Thailand Co., Ltd. / NTN-Malaysia SDN. BHD. / NTN Korea Co., Ltd.
- North America:** NTN USA Corporation / NTN Bearing Corporation of America / American NTN Bearing Manufacturing Corporation / NTN-Bower Corporation / NTN Driveshaft, Inc. / NTN-BCA Corporation / NTN Bearing Corporation of Canada / NTK Precision Axle Corporation / NTN Sudamericana, S.A.
- Europe:** NTN WaLzlager (Europa) G.m.b.H. / NTN Kugellagerfabric (Deutschland) G.m.b.H. / NTN Transmissions Europe / NTN Bearings (UK) Ltd. / NTN France S.A.



## Editorial Line

NTN started issuing an “Environmental Action Report” in 1999 and upgraded it in 2006 to the “CSR Report,” adding social activities.

This year, we incorporate feature articles in the report to introduce social contribution activities in which NTN has engaged. The activities include a case of “creating products for solving social problems,” activities in China included as part of “social responsibility associated with NTN’s global business expansion,” and “events to commemorate the company’s 88th anniversary.”

In the “Report on Social Activities,” topics are arranged by stakeholder so that readers can more easily identify whether the company has fulfilled its responsibility to respective stakeholders. The “Report on Environmental Activities” focuses on NTN’s environmental targets up to 2010, thus making it easier for readers to understand NTN’s efforts and achievements toward the final targets.

NTN is striving to further improve interactive communication with its stakeholders. We would be most appreciative if you would share with us your opinions by filling out the questionnaire at the end of the report. Thank you for your cooperation.



### ● Period reported

Fiscal Year 2006 (from April 1, 2006 to March 31, 2007)  
(Some subjects report information before and after fiscal year 2006.)

### ● Organizations Included in Report

NTN Corporation and its main affiliates  
(Details are listed in page 1)

### ● Guidelines used for reference

Ministry of the Environment “Environmental Reporting Guideline (2003 edition)” and “Environmental Reporting Guideline (2007 edition)” (latest edition)  
GRI “Sustainability Reporting Guidelines 2002” and GRI “G3 Guidelines”

### ● Schedule for issuing next report

End of June, 2008

### Descriptions of Future Projection

This report describes not only current and past facts, but also the future outlook and plans of NTN Corporation and its group companies (NTN Group). The future outlook or plans are assumptions or estimates based on information available at the time this report was prepared, and include uncertainty. Actual results of business activities or events occurring in the future may differ from the future outlook or plans described in this report. NTN shall not be liable for such results and asks for your understanding in this regard.

## Contents

- 1 Corporate Data
- 2 Editorial Line, Contents
- 3 Business Scope  
NTN is supplying products that support “Smooth motion” in various industries, and contributing to environmental conservation and improvement in safety.
- 5 Message from the President  
We aim to establish ourselves as a company in which the public can have confidence by enhancing Customer Value, Shareholder Value, Employee Value and Social Value, and also by actively addressing environmental conservation.
- 7 Feature Article 1)  
**Production for Solving Social Problems**
- 13 Feature Article 2)  
**Social Responsibility Amid Global Business Expansion**
- 15 Feature Article 3)  
**Memorial Works for 88th Anniversary of NTN’s Founding**
- 17 Approach to CSR
- Report on Social Aspects**
  - 22 Responsibility to Customers
  - 25 Responsibility to Suppliers
  - 26 Responsibility to Employees
  - 29 Responsibility to Shareholders
  - 30 Responsibility to Local Communities
- Report on Environmental Aspects**
  - 32 Environmental Management
  - 35 Targets and Results
  - 37 INPUT & OUTPUT
  - 38 Conservation of the Global Environment
  - 41 Creating a Recycling Society
  - 42 Maintaining and Promoting the Environmental Management Structure
  - 44 R&D Efforts to Reduce Environmental Impacts
  - 45 Site Reports
  - 47 Environmental Performance Data
  - 48 Third Party Opinions